

## Army Contracting Agency Southern Region

### **Competitive Sourcing**

OMB Circular A-76 (Revised)

Presented by: Beverly Y. Thomas

**December 4, 2006** 



### **Overview Agenda**

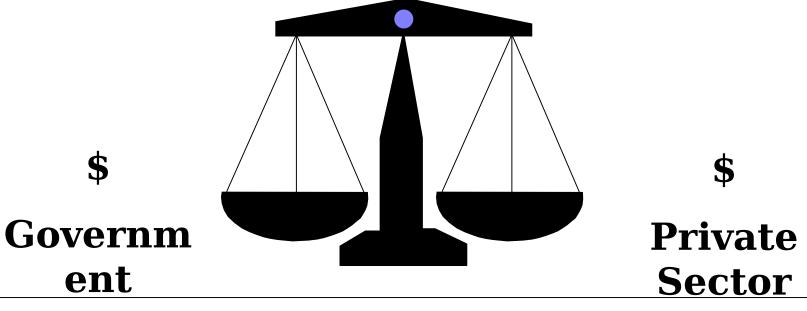
#### A-76 Overview

- Some Changes.....
  - to the guidance & process
  - to ACASR's Centralization Procedures
- A-76 Requirements Status



#### What is A-76?

#### It is a COMPETITION



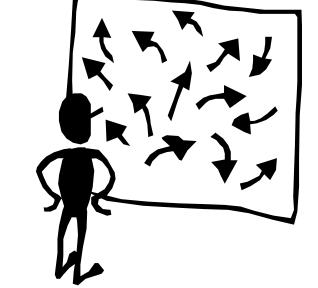
sures services are provided by the most efficie & cost-effective source available



### An A-76 Competition Is -

**COMPLEX** 

**DYNAMIC** 



**SCARY** 

**DISRUPTING** 

THERE IS NEVER A "RIGHT" TIME FOR AN A-76 STUDY  $\ensuremath{^4}$ 



## Objectives for Revised OMB Circular A-76 (29 May 2003)

- Increase competition and entrepreneurship in the performance of Government services
- Create a more level playing field between the public and private sectors in competitive sourcing by treating the Government more like a private sector offeror
- Increase accountability
- Reduce the time required for competitive sourcing studies



#### **REVISED A-76 TERMINOLOGY**

**NEW TERM** 

**OLD TERM** 

**Competitive Sourcing (CS)** 

A-76, Commercial Activities (CA)

Study

Competition, public-private

competition

**Activity** Function

Contest Administrative Appeal

Agency Cost Estimate In-House Cost Estimate

Agency Performance In-House Performance

Agency Tender Management Plan, In-house Offer, Govt Bid

Agency Tender Official (ATO) MEO Certifying Official

Competition Number CAMIS Number

Conversion Differential Minimum Conversion Differential

Final Performance Decision Final Cost Comparison

**Decision** 

First Period of Full Performance First Full Performance Period

Offeror Private Sector/Public Reimbursable

Continuing Government Organization Residual Organization

Contractor or Agency Performance Decision Contractor or MEO or In-House Win

Letter of Obligation (LOO) (No equivalent)

**Contest** Protest

Performance Decision Cost Comparison Decision



### Common A-76 Acronyms

- **ATO** Agency Tender Official
- **CGO** Continuing Government Organization
- **CPAS** Commercial Activities Proposed Action Summary
- CSO Competitive Sourcing Official
- **FTE** full-time equivalent
- GFE Government-furnished equipment
- GFP Government-furnished property
- GIN Government-in-nature/ inherently governmental
- **HRA** Human Resource Advisor

- **IHCE** In-House Cost Estimate (Agency Cost Estimate)
- **MEO** Most Efficient Organization
- **PWS** Performance Work Statement
- **PRS** Performance Requirements Summary
- **QASP** Quality Assurance Surveillance Plan
- SCF Standard Competition Form
- **SLCF** Streamlined Competition Form
- **SSA** Source Selection Authority
- **SSEB** Source Selection Evaluation Board
- TE Technical Exhibit



### **Important Distinctions**

- A-76/Competitive Sourcing: Government retains ownership & control over operations of the activity by:
  - **✓** Surveillance of contractor performance
  - **✓** Performance by Government personnel
- A-76 is NOT privatization (e.g. KTR owns Utilities infrastructure)
- A-76 is **NOT** outsourcing (Private performance pre-determined)
- A-76 IS the Competitive Sourcing vehicle



### Key Changes in Revised OMB Circular 2003

- Standard Competition (> 65 FTEs); 12 Months (18 Mos extension with waiver)
- Streamlined Competition (65 or less FTEs); 90 days (135 days extension with waiver)
- No direct conversions replaced by Streamlined Competitions
- Preliminary Planning 9 step process which <u>must</u> be conducted <u>before</u> public announcement
- In- House Offers: Now termed Agency Tender



## Key Changes in Revised OMB Circular 2003 (cont'd)

- ALL offers including the Agency Tender must be submitted by Closing Date
- Proposal Evaluation: ACA using Low Price Technically Acceptable
- No independent review Source Selection Evaluation Board (SSEB) assumes role by evaluating all offers at same time
- It is possible for Agency Tender to be determined "Not Technically Acceptable" or otherwise disqualified



## Key Changes in Revised OMB Circular 2003 (cont'd)

- Letter of Obligation (LOO): Not required under previous Circular (Similar to contract terms for private sector performance)
- Phase-In Plan: Required as part of solicitation (Phase-In was optional under previous Circular)
- Cost Comparison Decision: Now termed Performance Decision
- Agency Tenders and private sector offers must include a Quality Control Plan (Not clearly stated in previous Circular)
- Contests Replaced Administrative Appeals (Standard competitions only)



## Key Changes in Revised OMB Circular 2003 (cont'd)

- Post Competition Accountability for Contractor (contract administration) and for MEO (Post MEO Performance Review)
  - Performance IAW PWS?
  - Staffing and daily operations IAW proposal/AT?
  - Cost over-runs or under-runs? Due to workload changes/surges documented by contract/LOO modification? Due to unsatisfactory performance?
- Post-MEO Performance Reviews
  - Annually on all MEOs > 65 FTEs
  - Annually on at least 50% MEOs </= to 65 FTEs



## Changes to FAIR Inventory Process under New A-76 Circular

- Agency shall prepare <u>two</u> annual inventories that categorize all activities performed as either commercial or inherently governmental
- Agency shall make inventories available to Congress and Public
- Designation of "inherently governmental" personnel made in writing and available to OMB and Public upon request.
- Justification in writing of all government personnel listed under reason code "A" (performing commercial activities but exempt from competition)
- Specifies inventory challenge and appeal procedures, with limited time to respond in writing (28 working days for challenge and 10 days to appeal adverse decision)



# DoD Changes: National Defense Authorization Act 2006

- Contractor employee health benefits must equal share paid by DOD for federal employee benefits
- Must have MEO if > 10 positions being studied
- Must grant MEO Conversion Differential (10% of personnel costs or \$10M whichever is lower)



### **A-76 Information Sources**

- OMB Circular A-76 (29 May 2003)
- AR 5-20 (23 May 2005)
- DA Pam 5-20 (31 July 1998)
- Govexec.com
- A-76 Seminars
- Annual National Def Auth Act
- DLA web site (www.dla.mil)



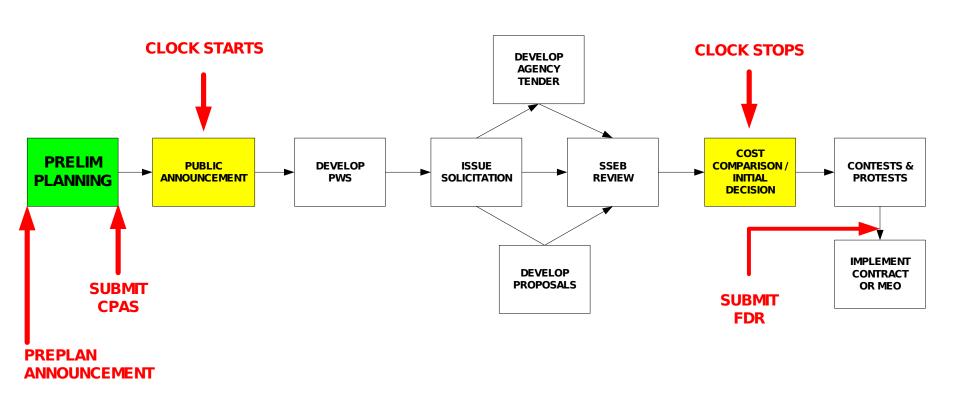
# "Condensed Tour" STANDARD COMPETITION

(12 Month Time Limit with 6 Month Extension Possibility)

(DoD - 10 or more FTEs)



### **New A-76 Study Process**





### Preliminary Planning Phase (PPP) Steps

- 1. Scope. "Recommend activities & FTEs to be studied"
- 2. Grouping. "Conduct preliminary research to determine the appropriate grouping as business units"
- 3. Workload Data. "Assess workload data, work units, quantifiable outputs, and other similar data & identify current workload systems"
- 4. Baseline Cost Estimate. "Identify current cost collection systems"
- 5. Recommend Type of Competition: Streamlined (90 days) or Standard (12 mos)
- 6. Develop Preliminary Schedule
- 7. Roles & Responsibilities. Determine roles & responsibilities of participants in the process and their availability.
- 8. Appoint Competition Officials. ATO/PWS/HRA/CO
- 9. Inform Incumbent Service Providers.

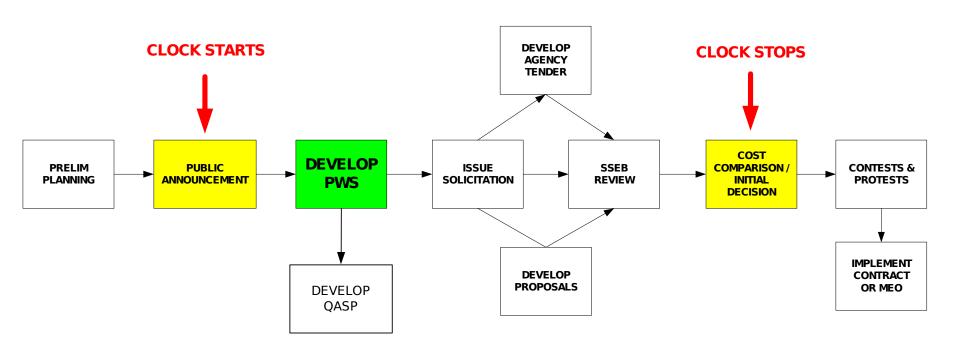


## Additional Considerations for PPP from Contracting Perspective

- ACA must play an aggressive role developing and inserting acquisition milestones to the CS timeline
- Substantial development of the Acquisition Strategy and Acquisition Plan must occur during PPP
  - Market Research
  - Description & Scope of Requirement
  - Cost, Schedule, Performance Risk Factors
- Bottom Line: Much collection, compiling, analyzing, and organizing of data must occur during PPP (for Acq Strategy and Acq Plan development & approval) prior to starting the 12month timeline

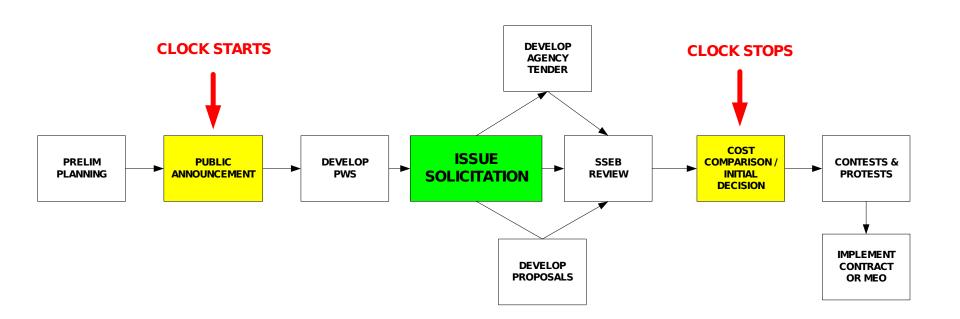


# New A-76 Competition Process PWS Development





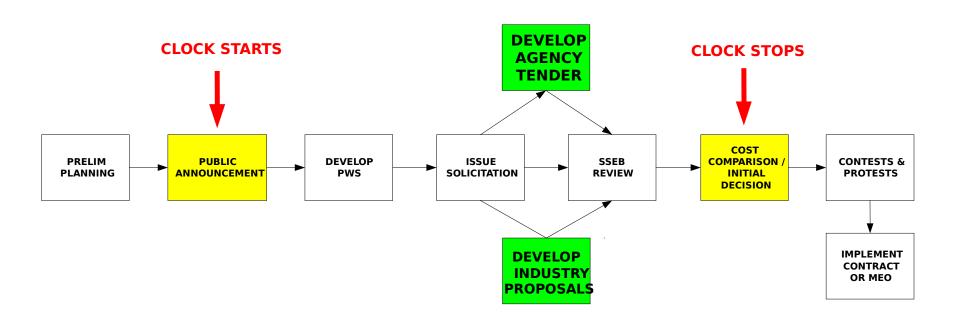
# New A-76 Competition Process Solicitation Development





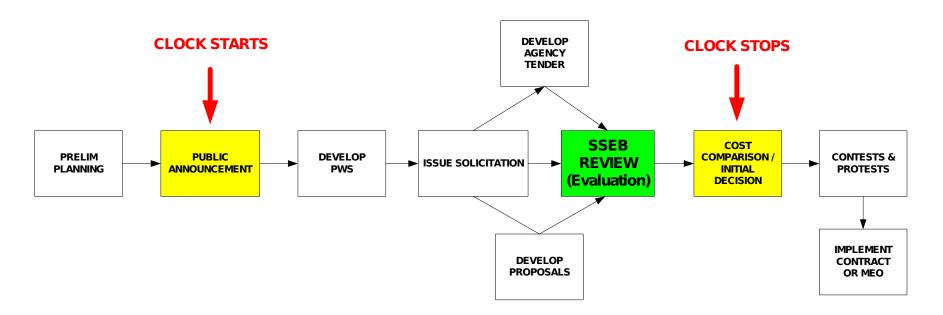
## **New A-76 Competition Process**

#### **Agency Tender Development**



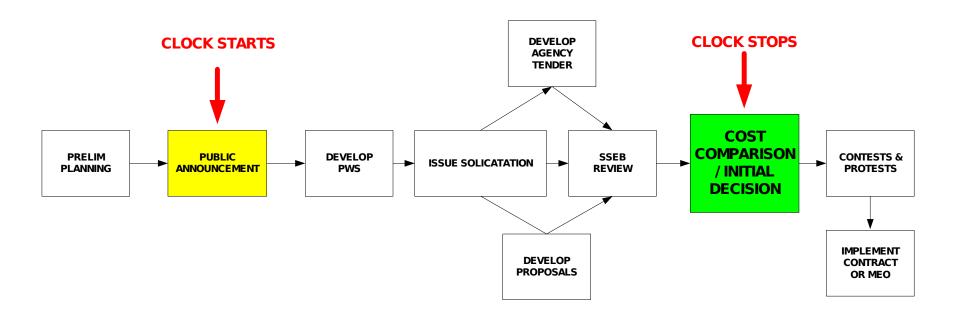


## New A-76 Competition Process SSEB Review



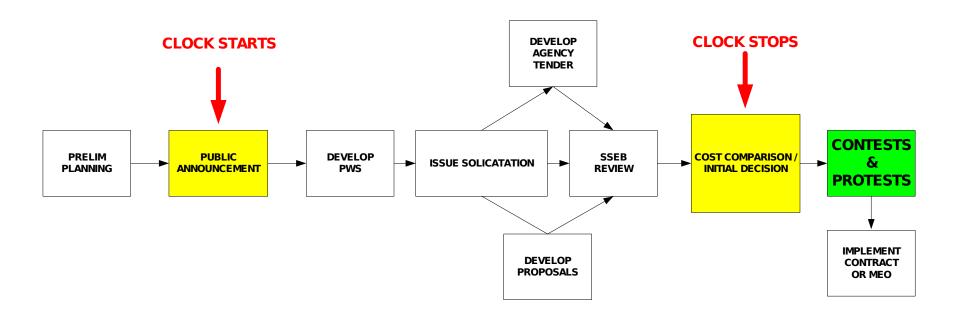


# New A-76 Competition Process Cost Comparison





## New A-76 Competition Process Contests & Protests





### **Contests (Appeals)**

- Decided by Contest Administrative Board
- Standard competitions:
  - Must be a directly interested party
  - Can Contest:
    - Solicitation / Cancellation of a solicitation
    - Determination to exclude a tender or offer
    - Performance decision
    - Termination or cancellation of a contract or letter of obligation
  - Contests & resolution governed by FAR Subpart 33.103.
- Streamlined competitions: None, unless there is a straightforward error(s).

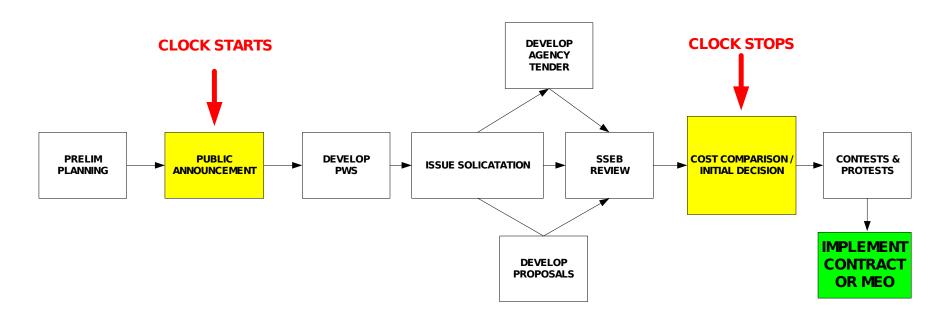


#### **Protests**

- Decided by GAO:
  - Must be a directly interested party
  - Federal employees/unions *not* deemed to be interested party
- A-76 process stops until GAO makes its determination
- GAO recommendations do not always result in a performance decision:
  - Revising the PWS
  - Obtaining new offers
  - Conducting another cost comparison



## New A-76 Competition Process Post Competition Actions





### **Post Competition Actions**

- Submit Final Decision Report after contests & protests resolved
- Implement contract or MEO Letter of Obligation
- Implement QASP begin monitoring PWS performance
- Conduct Post-MEO Performance Review:
  - Annually on all MEOs > 65 FTE & at least 50% of MEOs < 65 FTE
  - Higher HQ performs post-MEO performance reviews

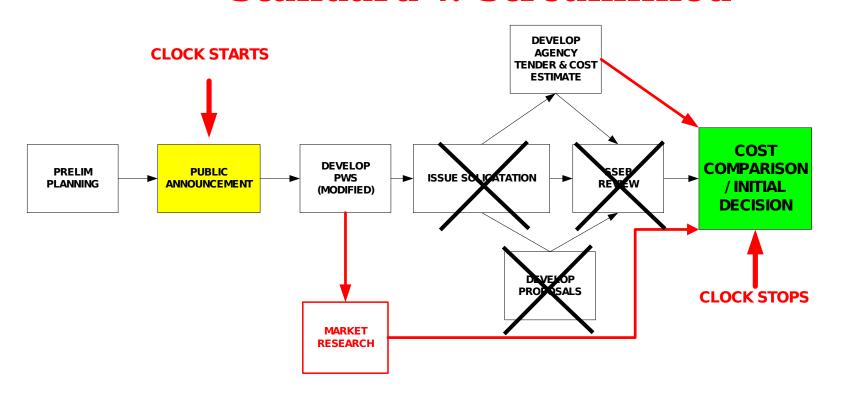


# STREAMLINED COMPETITION (DoD: < 10 FTEs)

(135 Day Time Limit with MEO)



## New A-76 Competition Process Standard v. Streamlined



Standard: 12 months (+ 6 months)

Streamlined: 90 days (+ 45



## OVERVIEW OF ACASR **CENTRALIZED SUPPORT OF** A-76 COMPETITIVE SOURCING REQUIREMENTS



# PARC Centers A-76 Announced Status

FY 06 / 07



## Announced Studies

- Southern Region Contracting Center-East (SRCC-E) -Ms. Sandy Baxley, Contracting Officer
  - Dugway Proving Grounds 13 Oct 2006 Directorate of Information Management (DOIM)
- Southern Region Contracting Center-West (SRCC-W) -Mr. Charles Fortune, Contracting Officer
  - Presidio of Monterey 25 July 2006 Directorate of Logistics (DOL)



## **Announced Studies**

- Ranges Center, Yuma Proving Ground -Ms. Ann Sanchez, Director
  - White Sands Missile Range
     Directorate of Logistics 28 July 2006
     Directorate of Public Works 28 July 2006
- Fort Dix Ms. Pam Lutz, Deputy Director
  - Fort Buchanan
     Directorate of Logistics Directorate of Public Works 29 Sep 2006



## Announced Studies Northern Region Contracting Center (NRCC)

- NRCC Mr. Mark Hudson, Contracting Officer
  - Fort Leavenworth Directorate of Logistics 29 Sep 2006
    Directorate of Public Works 29 Sep 2006
- NRCC Ms. Janice Elliott, Contracting Officer
  - West Point -Directorate of Public Works - 28 Sep 2006



### **Announced Studies**

## Northern Region Contracting Center (NRCC)

- NRCC Mr. Ron Turner, Contracting Officer
  - Yakima Training Center Base Operations, Directorate of Logistics,
     Directorate of Public Works, and Plans and
     Operations 29 Sep 2006
  - Fort McCoy Directorate of Information Management 13 Oct 2006



### **Announced Studies**

- ITEC4 Ms. Wilma Rose, Director
  - Directorate of Plans, Training, Mobilization (DPTM) 29 Sep 2006

The FEDBIZOPPS website should you want to view the Public Announcements:

www.fedbizopps.gov



### **Questions**

